Chief Executive

HEAD OF SERVICE	Actual £	Revised Budget £	Variance to Revised Budget £	Forecast Outturn £	Variance to Forecast Outturn £
Direct Expenditure	176,972	183,270	(6,298)	183,270	(6,298)
Direct Income	0	0	0	0	0
CHIEF EXECUTIVE	176,972	183,270	(6,298)	183,270	(6,298)
Director Total:	176,972	183,270	(6,298)	183,270	(6,298)

Finance, Policy & Development

HEAD OF SERVICE	Actual £	Revised Budget £	Variance to Revised Budget £	Forecast Outturn £	Variance to Forecast Outturn £
Direct Expenditure	144,833	150,770	(5,937)	150,770	(5,937)
Direct Income	0	0	0	0	0
D OF FINANCE, POLICY & DEVELOP	144,833	150,770	(5,937)	150,770	(5,937)
Direct Expenditure	5,614,197	5,834,120	(219,923)	5,688,120	(73,923)
Direct Income	(5,781,117)	(5,763,310)	(17,807)	(5,688,310)	(92,807)
FINANCE, PROCUREMENT & PARKING	(166,920)	70,810	(237,730)	(190)	(166,730)
Direct Expenditure	27,065,948	27,065,600	348	27,065,600	348
Direct Income	(24,974,224)	(25,090,700)	116,476	(25,020,700)	46,476
MID KENT CLIENT SERVICES	2,091,724	1,974,900	116,824	2,044,900	46,824
Direct Expenditure	3,752,343	4,025,500	(273,157)	3,830,500	(78,157)
Direct Income	(3,814,559)	(3,772,850)	(41,709)	(3,811,850)	(2,709)
ECONOMIC DEV & PROPERTY	(62,216)	252,650	(314,866)	18,650	(80,866)
Direct Expenditure	2,801,376	2,604,340	197,036	2,656,340	145,036
Direct Income	(1,475,574)	(1,339,820)	(135,754)	(1,450,820)	(24,754)
PLANNING	1,325,803	1,264,520	61,283	1,205,520	120,283
Direct Expenditure	1,507,601	1,580,700	(73,099)	1,563,700	(56,099)
Direct Income	(252,474)	(249,800)	(2,674)	(249,800)	(2,674)
POLICY & GOVERNANCE	1,255,127	1,330,900	(75,773)	1,313,900	(58,773)
Director Total:	4,588,352	5,044,550	(456,198)	4,733,550	(145,198)

Change & Communities

HEAD OF SERVICE	Actual £	Revised Budget £	Variance to Revised Budget £	Forecast Outturn £	Variance to Forecast Outturn £
Direct Expenditure	133,031	133,850	(819)	133,850	(819)
Direct Income	0	0	0	0	0
D OF CHANGE & COMMUNITIES	133,031	133,850	(819)	133,850	(819)
Direct Expenditure	4,402,251	5,134,530	(732,279)	4,532,530	(130,279)
Direct Income	(2,756,642)	(3,184,760)	428,118	(2,837,760)	81,118
HR, CUSTOMER SERVICE & CULTURE	1,645,609	1,949,770	(304,161)	1,694,770	(49,161)
Direct Expenditure	12,416,492	13,025,130	(608,638)	12,657,130	(240,638)
Direct Income	(6,836,276)	(7,697,080)	860,804	(7,008,080)	171,804
HOUSING, HEALTH & ENVIRONMENT	5,580,216	5,328,050	252,166	5,649,050	(68,834)
Direct Expenditure	1,906,234	2,012,690	(106,456)	1,854,690	51,544
Direct Income	(635,625)	(618,680)	(16,945)	(626,680)	(8,945)
FACILITIES & COMMUNITY HUBS	1,270,610	1,394,010	(123,400)	1,228,010	42,600
Direct Expenditure	896,576	980,230	(83,654)	901,230	(4,654)
Direct Income	(161,232)	(151,970)	(9,262)	(166,970)	5,738
DIGITAL SERVICES & COMMUNICATIONS	735,344	828,260	(92,916)	734,260	1,084
Director Total:	9,364,810	9,633,940	(269,130)	9,439,940	(75,130)

Vacancy Factor

HEAD OF SERVICE	Actual £	Revised Budget £	Variance to Revised Budget £	Forecast Outturn £	Variance to Forecast Outturn £
Direct Expenditure	0	(180,000)	180,000	0	0
Direct Income	0	0	0	0	0
VACANCY FACTOR	0	(180,000)	180,000	0	0
Director Total:	0	(180,000)	180,000	0	0
Grand Total:	14,130,134	14,681,760	(551,626)	14,356,760	(226,626)

Note: There may be small rounding differences compared to the Core Paper.